Directors' Statement and Audited Financial Statements

Tejas Communication Pte. Ltd. (Co. Reg. No. 200103930Z)

For the year ended 31 March 2025

Tejas Communication Pte. Ltd. (Co. Reg. No. 200103930Z)

General Information

Directors

Kumar Nellicherry Sivarajan Quek Hwee Ling

Secretary

Chang Ai Ling

Independent Auditor

Sashi Kala Devi Associates

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Tejas Communication Pte. Ltd.

(Co. Reg. No. 200103930Z)

Directors' Statement

The directors are pleased to present their statement to the member together with the audited financial statements of Tejas Communication Pte. Ltd. (the "Company") for the financial year ended 31 March 2025.

1. OPINION OF THE DIRECTORS

In the opinion of the directors,

- (a) the accompanying financial statements are drawn up so as to give a true and fair view of the financial position as at 31 March 2025 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

2. DIRECTORS

The directors of the Company in office at the date of this statement are

Kumar Nellicherry Sivarajan Quek Hwee Ling

3. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object is to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures in the Company or any other body corporate.

4. DIRECTOR'S INTERESTS IN SHARES AND DEBENTURES

The following director, who held office at the end of the financial year, had, according to the register of director's shareholdings, required to be kept under section 164 of the Singapore Companies Act 1967 (the "Act"), an interest in shares of the Company's holding company as stated below.

		Ordinary shares Held in the name of director		
Name of director	At beginning of year	At end of year		
Holding company Tejas Networks Limited				
Kumar Nellicherry Sivarajan	1,102,260	1,408,368		

4. DIRECTOR'S INTERESTS IN SHARES AND DEBENTURES (continued)

The details of the options/restricted stock units (RSU) to subscribe for ordinary shares of the holding company, granted to a director of the Company pursuant to the Employee Stock Option/RSU Plan are as follows

Name of director	Aggregate Options/RSU at beginning of year	Additions during financial year	Options/RSU exercised during financial year		Aggregate Uptions/RSU outstanding as at end of financial year
Kumar Nellicherry Sivarajan	507,609	39,000	306,108	4,599	235,902

These options/RSU are exercisable between 1 April 2025 to 1 August 2032 at exercise price ranging from INR 10 to INR 85 if the vesting conditions are met.

Except as disclosed in this statement, no director who held office at the end of the financial year had interests in shares, share options/RSU, warrants or debentures of the Company, or of its related corporations, either at the beginning of financial year or at the end of financial year.

5. SHARE OPTIONS

There were no share options/RSU granted during the financial year to subscribe for unissued shares of the Company.

There were no shares issued during the financial year by virtue of the exercise of options/RSU to take up unissued shares of the Company.

There were no unissued shares of the Company under option/RSU at the end of the financial year.

6. INDEPENDENT AUDITOR

The independent auditor, Sashi Kala Devi Associates has expressed its willingness to accept reappointment as auditor.

Kumar Nellicherry Sivarajan Director 17 April 2025 Quek Hwee Ling Director

Independent Auditor's Report to the member of Tejas Communication Pte. Ltd.

(Co. Reg. No. 200103930Z)

Report on Audit of the Financial Statements

Opinion

We have audited the financial statements of Tejas Communication Pte. Ltd. (the "Company"), which comprise the statement of financial position as at 31 March 2025, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report to the member of Tejas Communication Pte. Ltd. - continued (Co. Reg. No. 200103930Z)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent Auditor's Report to the member of Tejas Communication Pte. Ltd. - continued (Co. Reg. No. 200103930Z)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

Sashi Kala Devi Associates Public Accountants and Chartered Accountants

Singapore 17 April 2025

Tejas Communication Pte. Ltd. (Co. Reg. No. 200103930Z)

Statement of Financial Position as at 31 March 2025

	Note	2025 US\$	2024 US\$
Non-current asset			
Investment in a subsidiary	4	32,700	32,700
Current assets			
Inventories		25,500	602,754
Trade receivables	5	184,700	51,510
Other receivables	6	44,867	70,025
Amount due from holding company	7	725,907	572,520
Cash and cash equivalents	8	680,963	415,155
		1,661,937	1,711,964
Current liabilities			
Trade payables		2,571	10,442
Other payables	9	745,117	820,789
Contract liabilities	10	1,957	38,347
Amount due to a subsidiary	11	32,700	32,700
		782,345	902,278
Net current assets		879,592	809,686
Net assets		912,292	842,386
Equity attributable to owner of the Company			
Share capital	12	2,056,261	2,056,261
Accumulated losses		(1,143,969)	(1,213,875)
Total equity		912,292	842,386

Tejas Communication Pte. Ltd.

(Co. Reg. No. 200103930Z)

Statement of Comprehensive Income for the financial year ended 31 March 2025

Note	2025 US\$	2024 US\$
13	1,267,463	721,965
	(1,053,585)	(651,286)
	213,878	70,679
14	2,618,803	2,501,615
	(2,603,299)	(2,493,819)
	(161,036)	(42,304)
15	(1,950)	(1,642,825)
16	66,396	(1,606,654)
17	3,510	_
	69,906	(1,606,654)
	_	_
	69,906	(1,606,654)
	13 14 15 16	US\$ 13

Statement of Changes in Equity for the financial year ended 31 March 2025

	Share capital US\$	Accumulated profits/(losses) US\$	Total US\$
Balance at 1 April 2023	2,056,261	392,779	2,449,040
Total comprehensive loss for the year		(1,606,654)	(1,606,654)
Balance at 31 March 2024	2,056,261	(1,213,875)	842,386
Total comprehensive income for the year	_	69,906	69,906
Balance at 31 March 2025	2,056,261	(1,143,969)	912,292

Tejas Communication Pte. Ltd. (Co. Reg. No. 200103930Z)

Statement of Cash Flows for the financial year ended 31 March 2025

	2025	2024
	US\$	US\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit/(loss) before tax	66,396	(1,606,654)
Adjustment for		
Allowance for expected credit losses on trade receivables	_	1,637,399
Bad debts written off, trade	_	1,174
Operating income before working capital changes	66,396	31,919
Decrease/(increase) in inventories	577,254	(602,754)
(Increase)/decrease in trade and other receivables	(108,032)	444,966
(Decrease)/increase in trade and other payables and contract liabilities	(119,933)	74,011
(Decrease)/increase in amount due to holding company	(578,736)	236,666
Cash flows (used in)/generated from operations	(163,051)	184,808
Tax paid	(1,970)	(11,308)
Tax refunded	5,480	
Net cash flows (used in)/from operating activities	(159,541)	173,500
CASH FLOWS FROM FINANCING ACTIVITY		
Decrease/(increase) in amount due from holding company	425,349	(200,481)
Net cash flows from/(used in) financing activity	425,349	(200,481)
Net increase/(decrease) in cash and cash equivalents	265,808	(26,981)
Cash and cash equivalents at beginning of year	415,155	442,136
Cash and cash equivalents at end of year	680,963	415,155
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Tejas Communication Pte. Ltd.

(Co. Reg. No. 200103930Z)

Notes to the Financial Statements – 31 March 2025

These notes are an integral part of and should be read in conjunction with the accompanying financial statements.

1. CORPORATE INFORMATION

The Company is a private company limited by shares, incorporated and domiciled in Singapore. Its holding company is Tejas Networks Limited, a company incorporated in India.

The registered office and its principal place of the Company is located at 77 Robinson Road #13-00 Robinson 77 Singapore 068896.

The Company has two registered branch offices in Malaysia and South Africa, and all transactions of the branches are reflected in the financial statements.

The principal activities of the Company are those of designing and selling of networking equipment and software.

The principal activities of the subsidiary are disclosed in Note 4 to the financial statements.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION

(a) Basis of preparation

The financial statements have been prepared in accordance with Singapore Financial Reporting Standards (FRS).

The financial statements have been prepared on a historical cost basis except where otherwise described in the material accounting policy information below.

The financial statements are presented in United States Dollar (USD or US\$) which is the functional currency of the Company and all values are rounded to the nearest one-dollar unless otherwise stated.

(b) Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial period beginning on or after 1 January 2024. The adoption of these standards did not have any material effect on the financial statements of the Company.

(c) Standards issued but not yet effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements. The directors expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(d) Functional and foreign currency

The management has determined the currency of the primary economic environment in which the Company operates i.e. functional currency, to be USD.

Foreign currency transactions

Transactions in foreign currencies are measured in USD and are recorded on initial recognition at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are re-translated to the functional currency at the rate of exchange ruling at the end of the reporting period. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of initial recognition. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

(e) Subsidiary

A subsidiary is an investee that is controlled by the Company. The Company controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

Consolidated Financial Statements

The financial statements of the subsidiary have not been consolidated with the Company's financial statements as the Company is a wholly-owned subsidiary of Tejas Networks Limited, a company incorporated in India, which prepares consolidated financial statements on a worldwide basis. Such financial statements are publicly available.

The registered address of Tejas Networks Limited is Plot No. 25, JP Software Park, Hosur Road, Phase 1, Electronic City, Bangalore – 560100.

Investment in a subsidiary in the financial statements of the Company is stated at cost, less any impairment in recoverable value.

(f) Financial instruments

(i) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(f) Financial instruments (continued)

(i) Financial assets (continued)

Initial recognition and measurement (continued)

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss

Trade receivables are measured at the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Investments in debt instruments

Subsequent measurement of debt instruments depends on the business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are

Amortised cost

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are de-recognised or impaired, and through amortisation process.

• Fair value through other comprehensive income (FVOCI)

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Financial assets measured at FVOCI are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is de-recognised.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(f) Financial instruments (continued)

(i) Financial assets (continued)

Subsequent measurement (continued)

Investments in debt instruments (continued)

• Fair value through profit or loss

Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt instruments that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss in the period in which it arises.

Investments in equity instruments

On initial recognition of an investment in equity instrument that is not held for trading, the Company may irrevocably elect to present subsequent changes in fair value in OCI. Dividends from such investments are to be recognised in profit or loss when the right to receive payments is established. For investments in equity instruments which the Company has not elected to present subsequent changes in fair value in OCI, changes in fair value are recognised in profit or loss.

De-recognition

A financial asset is de-recognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(ii) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(f) Financial instruments (continued)

(ii) Financial liabilities (continued)

De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. On de-recognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

(iii) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

(g) Contract balances

(i) Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

(ii) Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

(h) Impairment of financial assets

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(h) Impairment of financial assets (continued)

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Company considers a financial asset in default when contractual payments are 30 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (i) significant financial difficulty of the issuer or the borrower;
- (ii) a breach of contract, such as a default or past due event;
- (iii) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (iv) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- (v) the disappearance of an active market for that financial asset because of financial difficulties.

Write-off

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the procedures for recovery of amounts due.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(i) Impairment of non-financial assets

The Company assesses at the end of each reporting period whether there is an indication that a non-financial asset, may be impaired. If any such an indication exists, or when annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generation unitto which the asset belongs.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease.

(i) Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:

Trading goods – first-in-first-out basis.

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

The amount of any write-down of inventories to net realisable value and all losses of inventories shall be recognised as an expense in the period the write-down or loss occurs.

The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, shall be recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurred.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs necessary to make the sale.

(k) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(1) Trade and other payables

Trade and other payables are non-interest bearing and trade payables are normally settled on 30 to 60 days' terms while other payables have an average term of six months.

(m) **Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, and when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

(n) Employee benefits

(i) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

In particular, the Company makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. These contributions are recognised as an expense in the period in which the related service is performed.

(ii) Employee leave entitlement

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

(o) Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(o) Leases (continued)

As lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Company shall use its incremental borrowing rate.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(o) Leases (continued)

As lessee (continued)

Short term and low value leases

The Company applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

(p) Revenue

Revenue is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Company satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) Sale of goods

The Company engages in designing and selling of networking equipment and software.

Revenue is recognised at a point in time when the goods are delivered to the customer and all criteria for acceptance have been satisfied.

The amount of revenue recognised is based on agreed transaction price. Based on the Company's experience with similar types of contracts, there have been no returns or volume discounts granted to their customers.

(ii) Services income

The Company provides services including training and related services, annual maintenance and system updates to its customers.

The Company recognises service income over time, using an output method to measure progress towards complete satisfaction of the service, because the customer simultaneously receives and consumes the benefits provided by the Company. The output is determined by customer acceptance of the services.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(p) Revenue (continued)

(iii) Reimbursement of expenses

Reimbursement of expenses is recognised as income at the point in time when the expenses have been made and the Company's right to receive the payment has been established.

(q) Share capital

Ordinary shares

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

Preference shares

Preference shares are equity instrument only if it is non-redeemable or are redeemable at the discretion of the issuer, and the distributions to preference shareholders are at the discretion of the issuer.

(r) Taxes

(i) Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period.

Current income taxes are recognised in the profit or loss except to the extent that tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(ii) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(r) Taxes (continued)

(ii) Deferred tax (continued)

Deferred tax assets and liabilities are measured using the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(iii) Goods and Services Tax

Revenue, expenses and assets are recognised net of the amount of Goods and Services Tax ("GST") except:

- Where the GST incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

(s) Related parties

A related party is defined as follows

- (a) A person or a close member of that person's family is related to the Company if that person
 - (i) Has control or joint control over the Company;
 - (ii) Has significant influence over the Company; or
 - (iii) Is a member of the key management personnel of the Company or of a parent of the Company.
- (b) An entity is related to the Company if any of the following conditions applies
 - (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) Both entities are joint ventures of the same third party;

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION (continued)

(s) Related parties (continued)

- (b) An entity is related to the Company if any of the following conditions applies (continued)
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
 - (vi) The entity is controlled or jointly controlled by a person identified in (a);
 - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity);
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or to the parent of the Company.

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets, liabilities, and the disclosure of contingent liabilities at the end of each reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty as at the end of the reporting period are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Provision for expected credit losses of trade receivables

The Company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Company's historical observed default rates. The Company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the trading and service sector, the historical default rates are adjusted. At the end of each reporting period, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)

• Estimates and assumptions (continued)

Provision for expected credit losses of trade receivables (continued)

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Company's trade receivables is disclosed in Note 5 to the financial statements.

Judgement made in applying accounting policies

There were no material judgements made by management in the process of applying the Company's accounting policies that have the most significant effect on the amounts recognised in the financial statements.

4. INVESTMENT IN A SUBSIDIARY

US\$	US\$
32,700	32,700
	·

The details of the subsidiary as at 31 March are as follows

Name and principal activities	Country of incorporation	Cost of in	vestment	owne	rtion of ership erest
		2025 US\$	2024 US\$	2025 %	2024 %
Tejas Communications (Nigeria) Limited* (Designing and selling of networking equipment and software)	Nigeria	32,700	32,700	100	100

5. TRADE RECEIVABLES

*Audited by other firm

	2025 US\$	2024 US\$
Trade receivables	184,700	2,333,467
Less: Allowance for expected credit losses	_	(2,281,957)
	184,700	51,510

5. TRADE RECEIVABLES (continued)

Trade receivables are non-interest bearing and are generally on 30 to 90 days' terms. They are recognised at their original invoice amounts which represents their fair values on initial recognition.

The Company assesses as at the end of the reporting period whether there is objective that trade receivables are impaired.

Receivables that are impaired

The table below shows the movements in lifetime ECL that has been recognised for trade receivables in accordance with the simplified approach.

	Lifetime ECL credit impaired US\$
Balance as at 1 April 2023	1,059,185
Charge for the year	1,637,399
Write off against receivables	(414,627)
Balance as at 31 March 2024	2,281,957
Write off against receivables	(2,281,957)
Balance as at 31 March 2025	

The Company uses an allowance matrix to measure the ECLs of trade receivables from individual customers.

The following table provides information about the exposure to credit risk and ECLs for trade receivables for individual customers as at 31 March 2025 and 2024.

	Expected credit loss rate %	Gross carrying amount US\$	Impairment loss allowance US\$	Credit impaired
2025				
Current and not past due	_	9,771	_	No
61 to 90 days past due	_	60,650	_	No
More than 90 days past due	_	114,279	_	No
		184,700	_	
2024				
Current and not past due	_	28,850	_	No
More than 90 days past due	99	2,304,617	2,281,957	Yes
		2,333,467	2,281,957	

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Notes to the Financial Statements – 31 March 2025

6.	OTHER RECEIVABLES

	2025 US\$	2024 US\$
Advance billings from suppliers Deposits	6,970 7,013	6,832 6,161
GST receivable Loans and advances to employees	128 30,756 44,867	86 56,946 70,025

Loans and advances to employees are unsecured, interest-free, repayable upon demand and are to be settled in cash.

7. AMOUNT DUE FROM/(TO) HOLDING COMPANY

Due from, non-trade	878,924	1,304,273
Due to, trade	(153,017)	(731,753)
	725,907	572,520

The amount due is unsecured, interest-free, repayable upon demand and is to be settled in cash.

8. CASH AND CASH EQUIVALENTS

Cash and cash equivalents denominated in foreign currencies as at 31 March are as follows

	Malaysian Ringgit Singapore Dollar	29,948 7.187	23,255 866
	South African Rand	31,326	54,420
9.	OTHER PAYABLES		

708,380	779,483
_	3,500
745,117	820,789
	745,117

10. CONTRACT LIABILITIES

Contract liabilities relate to the advance billing to customers for the services to be provided at a later date. The revenue relating to the services will be recognised when the performance obligation is satisfied.

11. AMOUNT DUE TO A SUBSIDIARY

The amount due is non-trade related, unsecured, interest-free, repayable upon demand and is to be settled in cash.

12. SHARE CAPITAL

	2025		203	24
	Number of shares	US\$	Number of shares	US\$
Issued and fully paid Ordinary shares denominated				
in Singapore Dollar Preference shares denominated	1,464,340	1,060,663	1,464,340	1,060,663
in Singapore Dollar	1,368,400	995,598	1,368,400	995,598
	2,832,740	2,056,261	2,832,740	2,056,261

The holder of ordinary shares is entitled to receive dividends as and when declared by the Company. All ordinary shares have no par value and carry one vote per share without restrictions.

The holder of the preference shares has equal voting rights as the holder of ordinary shares.

The terms and conditions of the preference shares are summarised as follows

- (i) The preference shareholder is entitled to cumulative right of dividend at a fix rate of 0.01% (S\$0.0001 per share) throughout the life of the Company. If the Company does not have sufficient profits in a particular year to meet the dividend payments, the deficit will be made up in the later years.
- (ii) The preference shareholder has the right to receive notice of any general meeting of the Company and to attend, speak and vote at any such general meeting either in person or by proxy.
- (iii) The Company may at any time apply any profit or money of the Company which may be lawfully applied for the purpose in the redemption of the said preference shares at the price paid on the share at the time of issue with all arrears of dividend thereof up to the date of redemption. This power of redemption may be exercised by the Board of Directors acting on behalf of the Company upon the giving of seven clear days' written notice of the proposed redemption to the holder(s) of such Preference Shares.
- (iv) Except with the consent of the holders of such redeemable preference shares, no further shares shall be issued by the Company ranking in priority to or pari passu with the above mentioned redeemable preference shares nor shall the capital of the Company be reduced nor the rights and privileges of the holders of such shares be altered without such consent.

13. REVENUE

	2025 US\$	2024 US\$
Sale of goods	1,174,736	619,876
Service income	92,727	102,089
	1,267,463	721,965

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Notes to the Financial Statements – 31 March 2025

13.	REV	VENUE (continued)		
			2025 US\$	2024 US\$
	At a	ing of revenue recognition point in time r time	1,174,736 92,727 1,267,463	619,876 102,089 721,965
		Company's amount of unsatisfied performance obligati 1,957 (2024: US\$38,347).	on as at 31 March	2025 amounted to
14.	OTI	HER INCOME		
	Rein	nbursement of expenses	2,618,803	2,501,615
15.	OTI	HER CHARGES		
	Bad	wance for expected credit losses on trade receivables debts written off, trade eign exchange adjustments, loss	1,950 1,950	1,637,399 1,174 4,252 1,642,825
16.	PRO	OFIT/(LOSS) BEFORE TAX		
	The	profit/(loss) before tax is arrived at after charging:		
		al and professional fee chases	966,815 1,053,585	1,090,182 651,286
17.	INC	OME TAX CREDIT		
	(i)	Major components of income tax credit		
		The major components of income tax credit for the yeare	ears ended 31 Mare	ch 2025 and 2024
		Statement of comprehensive income		
		Under provision in respect of prior year	(3,510)	
	(ii)	Relationship between tax credit and accounting profit	t/(loss)	
	The reconciliation between the tax credit and the product of accounting profit/(lo multiplied by the applicable tax rate for the years ended 31 March 2025 and 2024 are follows			

17. INCOME TAX CREDIT (continued)

(ii) Relationship between tax credit and accounting profit/(loss)(continued)

	2025 US\$	2024 US\$
Profit/(loss) before tax	66,396	(1,606,654)
Tax expense/(benefit) on profit/(loss) before tax at 17% Adjustment Non-deductible items Under provision in respect of prior year Tax exemptions Under provision in respect of current year Others	11,287 - (3,510) (5,961) (5,326) - (3,510)	(273,130) 278,357 — (3,879) — (1,348) —
EMPLOYEE BENEFITS		
Central Provident Fund contributions Salaries and bonuses	12,033 1,296,283 1,308,316	6,756 1,153,401 1,160,157

19. RELATED PARTY DISCLOSURES

18.

In addition to those related party information disclosed elsewhere in the financial statements, the following significant transactions between the Company and its related parties that took place at terms agreed between the parties during the financial year.

Significant related party transactions

Holding company		
Purchases of goods from	1,053,585	1,247,599
Purchase return to	602,754	_
Reimbursement of expenses from	2,618,803	2,501,615

Some of the employees of the Company are entitled to a remuneration given in the form of Restricted Stock Units (RSU) and stock option of its holding company, Tejas Networks Limited at fair value. These RSU and ESOP are subject to a vesting schedule and tied to vesting conditions according to the respective plans. The cost borne by the holding company amounted to US\$108,524 (2024: US\$60,841). These plans are assessed, managed and administered by the holding company.

20. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include foreign currency risk, credit risk and liquidity risk. The Company's risk management policies focus on the unpredictability of financial markets and seek to, where appropriate, minimise potential adverse effects on the financial performance of the Company. The Company does not have any written financial risk management policies and guidelines and there has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risks.

The following sections provide details regarding the Company's exposure to the financial risks associated with financial instruments held in the ordinary course of business and the objectives, policies and processes for the management of these risks.

(i) Foreign currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency risk arises when transactions are denominated in foreign currencies.

The Company has transactional currency exposures arising from sales or purchases that are denominated in a currency other than the functional currency.

The foreign currencies in which these transactions are denominated are mainly Singapore Dollar (SGD) and Malaysian Ringgit (MYR). The Company also holds cash denominated in foreign currencies for working capital purposes.

However, the Company does not use any financial derivatives such as foreign currency forward contracts, foreign currency options or swaps for hedging purposes.

As at the end of the reporting period, the Company's foreign currency risk exposures are insignificant. Accordingly, foreign currency risk sensitivity analysis is not prepared.

(ii) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Company's exposure to credit risk arises primarily from trade and other receivables. Guidelines on credit terms provided to trade customers are established and continually monitored. For other financial assets (including cash and cash equivalents), the Company minimises credit risk by dealing exclusively with high credit rating counterparties.

Credit policies with guidelines on credit terms and limits set the basis for risk control. New customers are subject to credit evaluation while the Company continues to monitor existing customers, especially those with repayment issues. In addition, appropriate allowances are made for probable losses when necessary for identified debtors.

The Company does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

20. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(ii) Credit risk (continued)

In order to minimise credit risk, the Company has developed and maintain the Company's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by independent rating agencies where available and, if not available, the Company uses other publicly available financial information and the Company's own trading records to rate its major customers and other debtors. The Company exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

The Company's current credit risk grading framework comprises the following categories.

Category	Description	Basis for recognising expected credit losses (ECL)
Performing	The counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
Doubtful	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	
In default	Amount is >90 days past due or there is evidence indicating the asset is creditimpaired.	
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Company has no realistic prospect of recovery.	Amount is written off

The tables below detail the credit quality of the Company's financial assets and other items, as well as maximum exposure to credit risk by credit risk rating grades.

	Note	Internal credit rating	12-month or lifetime ECL	Gross carrying amount US\$	Loss allowance US\$	Net carrying amount US\$
2025 Trade receivables	5	(a)	Lifetime ECL (simplified approach)	184,700	_	184,700
Other receivables Amount due from holding company	6 7	Performing Performing	12-month ECL 12-month ECL	37,769 725,907		37,769 725,907

20. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(ii) Credit risk (continued)

The tables below detail the credit quality of the Company's financial assets and other items, as well as maximum exposure to credit risk by credit risk rating grades (continued).

	Note	Internal credit rating	12-month or lifetime ECL	Gross carrying amount US\$	Loss allowance US\$	Net carrying amount US\$
2024 Trade receivables	5	(a)	Lifetime ECL (simplified	2,333,467	(2,281,957)	51,510
Other receivables Amount due from	6	Performing	approach) 12-month ECL	63,107	_	63,107
holding company	7	Performing	12-month ECL	572,520		572,520

(a) For trade receivables, the Company has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime ECL. The Company determines the ECL by using a provisional matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current condition and estimates of future economic conditions. Accordingly, the credit risk profile of trade receivables is presented based on their past due status in terms of the provision matrix.

Exposure to credit risk

As at the end of the reporting period, the Company's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position.

• Credit risk concentration profile

As at the end of the reporting period, there were no significant concentrations of credit risk to the Company's many various customers.

It is the Company's policy to sell to a diversity of credit worthy customers so as to reduce concentration of credit risk.

Financial assets that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Company. Cash and cash equivalents and derivatives that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

20. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(ii) Credit risk (continued)

Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 5 (Trade receivables) to the financial statements.

(iii) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from possible mismatches of the maturities of financial assets and liabilities. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of standby credit facilities.

Analysis of financial instruments by remaining contractual maturities

The maturity profile of the Company's financial assets and financial liabilities as at the end of reporting period based on contractual undiscounted repayment obligations are within one year.

21. CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES

The following table summarises the carrying amounts of financial assets and liabilities recorded as at the end of the reporting period by FRS 109 categories.

	2025 US\$	2024 US\$
Financial assets at amortised cost		
Trade receivables	184,700	51,510
Other receivables	37,769	63,107
Amount due from holding company	725,907	572,520
Cash and cash equivalents	680,963	415,155
	1,629,339	1,102,292
Financial liabilities at amortised cost		
Trade payables	2,571	10,442
Other payables	745,117	820,789
Amount due to a subsidiary	32,700	32,700
·	780,388	863,931

22. FAIR VALUE OF ASSETS AND LIABILITIES

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

22. FAIR VALUE OF ASSETS AND LIABILITIES (continued)

The carrying amounts of financial assets and liabilities are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are repriced to market interest rates on or near the end of the reporting period.

It is not practicable to determine, with sufficient reliability without incurring excessive costs, the fair value of amounts receivable from/payable to holding company and subsidiary due to the absence of agreed repayment terms between the parties involved.

The Company does not anticipate that the carrying amounts recorded as at the end of the reporting period would be significantly different from the values that would eventually be received or settled.

As at the end of the reporting period, the Company does not have any other financial instruments carried at fair value.

23. CAPITAL MANAGEMENT

The primary objective of the Company capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may require funding from its holding company, return capital to its shareholder or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 March 2025.

The Company is not subjected to externally-imposed capital requirements.

24. AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements for the year ended 31 March 2025 were authorised for issue in accordance with a directors' resolution which was dated on the same date as the directors' statement.